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"Abolish Restaurants"

plus

"Work, Community, Politics, War"

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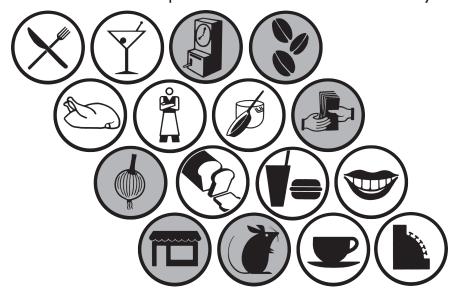
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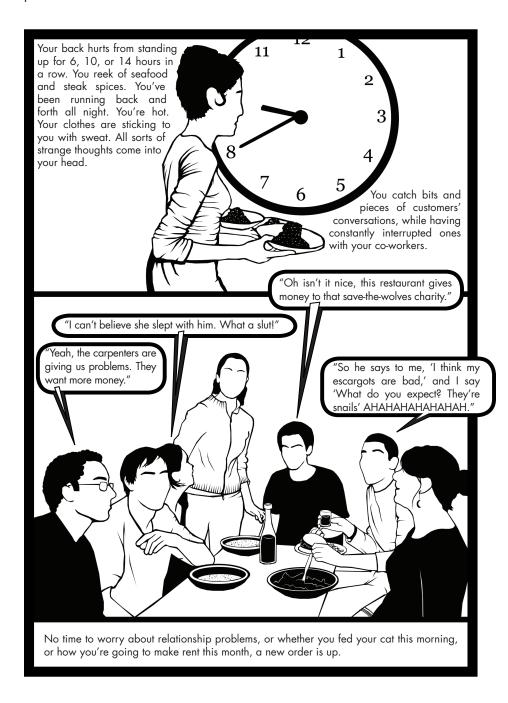
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abolish restaurants

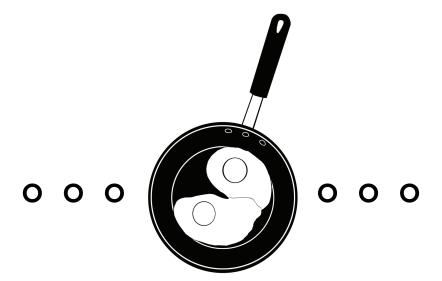
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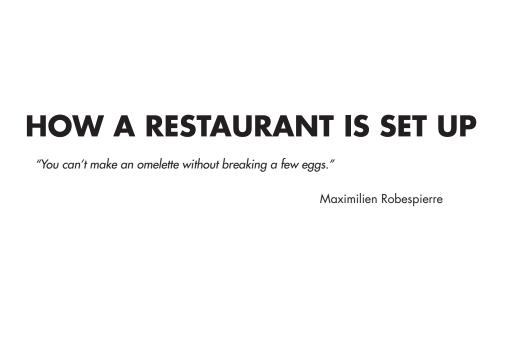


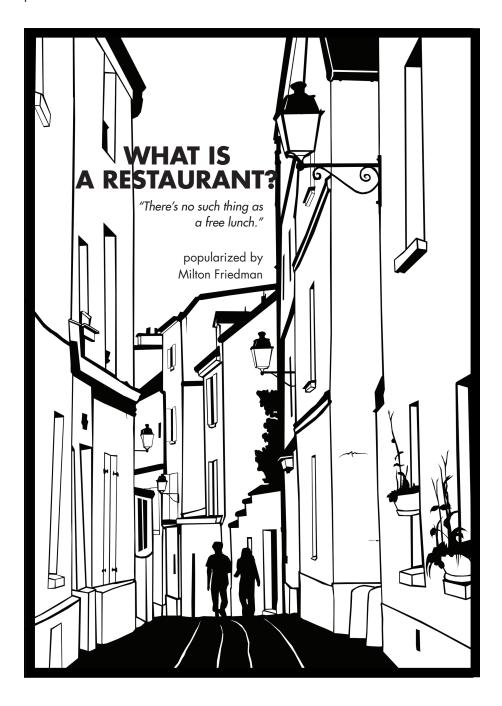
"When one comes to think of it, it is strange that thousands of people in a great modern city should spend their waking hours swabbing dishes in hot dens underground. The question I am raising is why this life goes on—what purpose it serves, and who wants it to continue . . ."

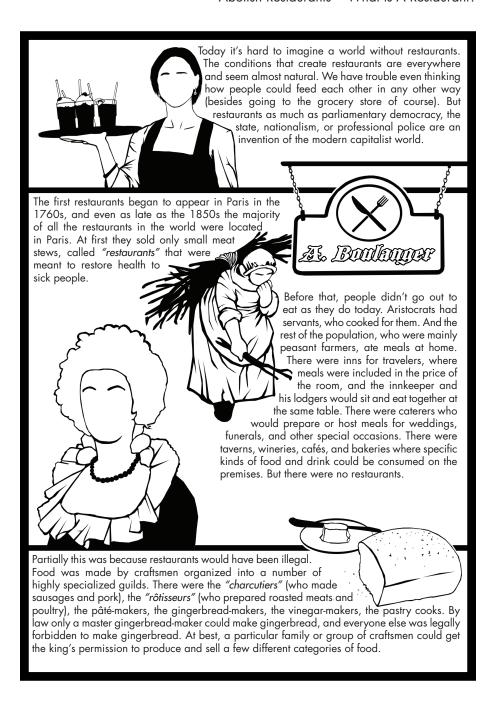


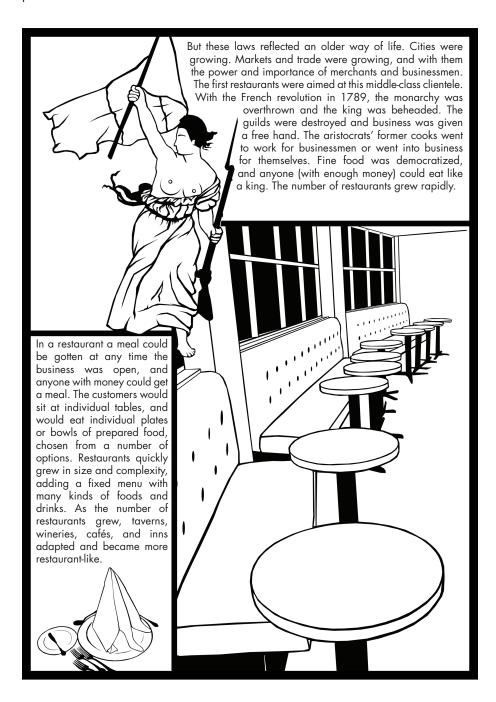


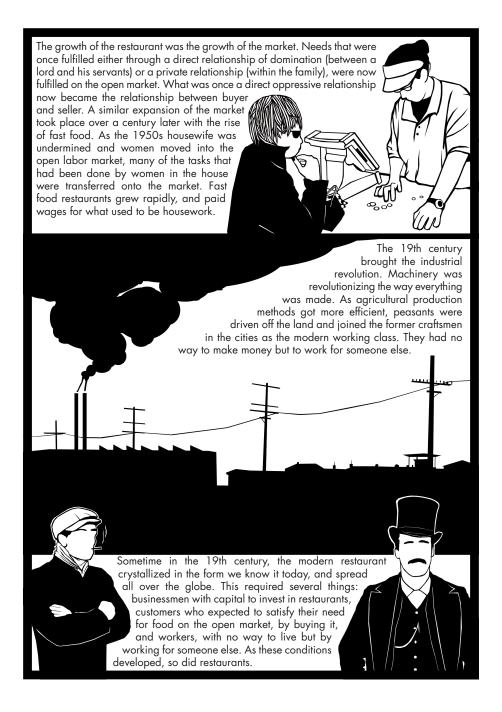


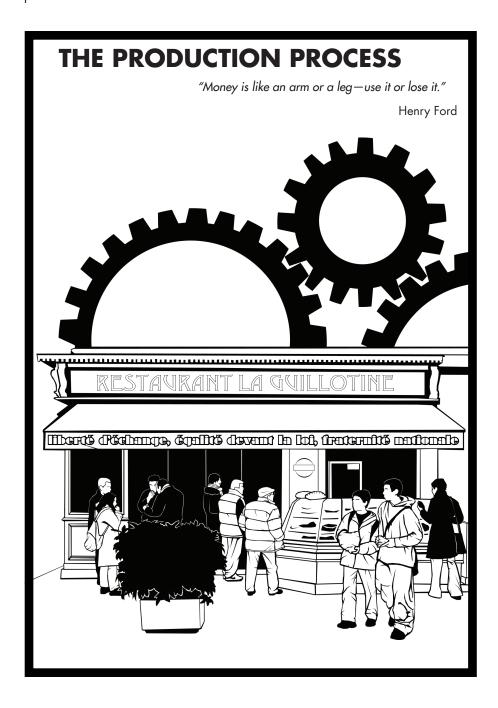




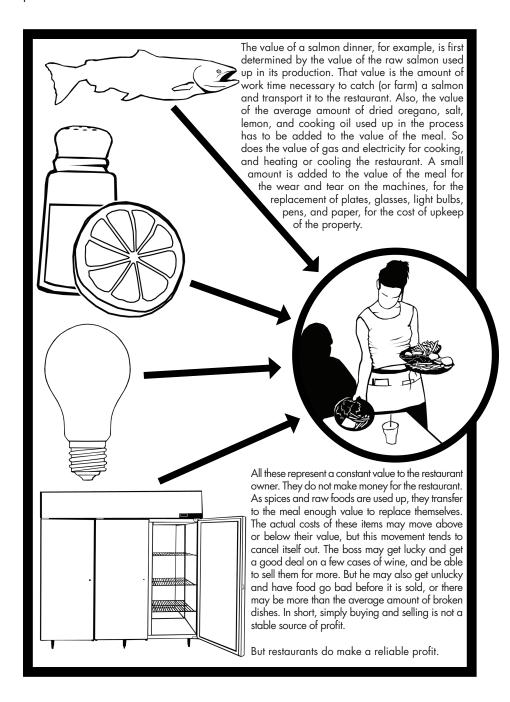


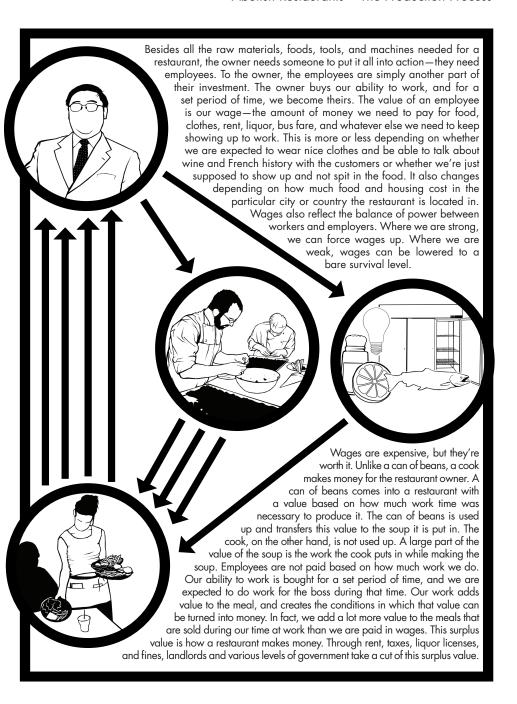




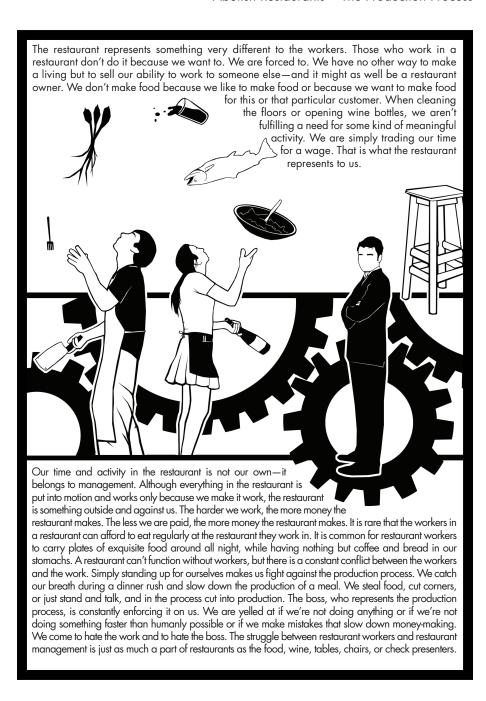








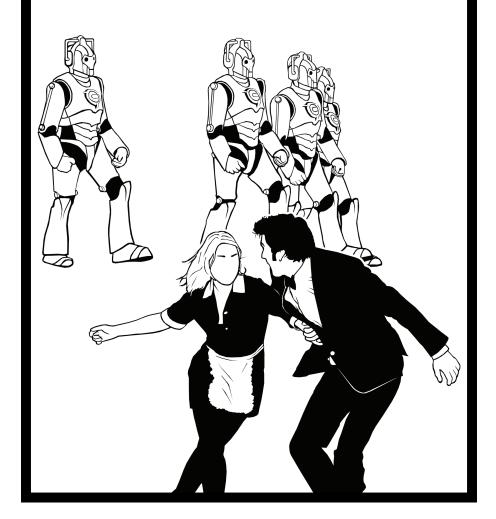




DIVISION OF LABOR AND THE USE OF MACHINES

"The real danger is not that machines will begin to think like men, but that men will begin to think like machines."

Sydney J. Harris



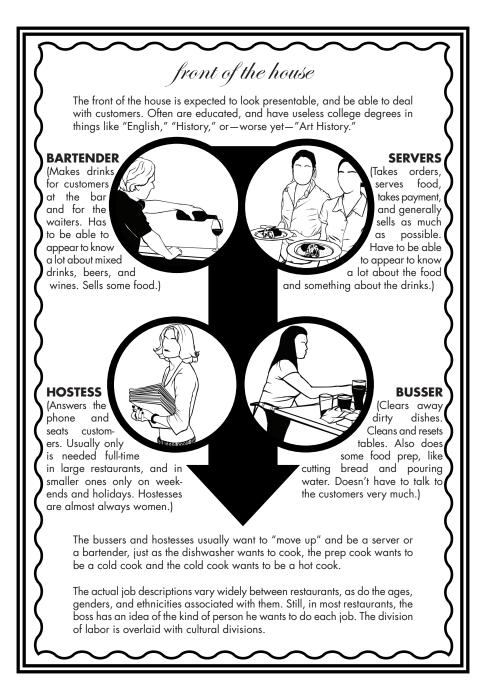
In order for restaurants to make as much money as efficiently as possible, they tend to be organized in similar ways.

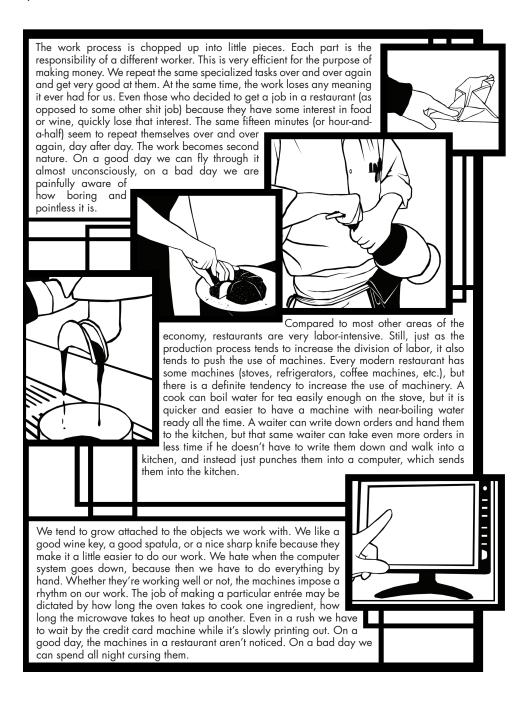
Tasks are divided up, and different workers specialize in different aspects of the work. These divisions develop because they allow us to pump out meals quicker. The first and most obvious divisions are between management and workers, and between "front of the house" and "back of the house." As the

divisions become solidified, they are ranked and associated with certain kinds of people. The division of labor in a typical small restaurant might look like this:







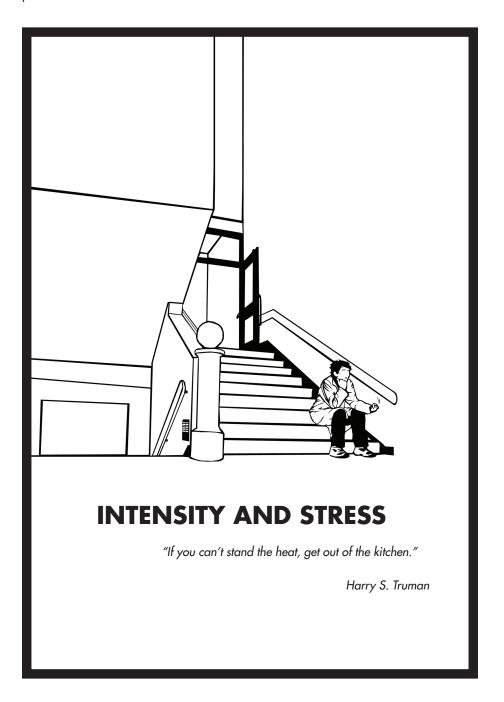


Usually, the larger the restaurant, the more chopped-up the work process is, and the stronger the tendency is to use machines to replace tasks done by people. In a very small restaurant, the jobs of the waiter, bartender, busser, and hostess may combine into one. In a very large restaurant, the tasks of the waiter may be split between two or three different job descriptions. Similarly, the use of machines to replace human tasks tends to be limited in smaller restaurants, and tends to be greater in larger ones with more capital.

Machines are not used to make our jobs easier. They are used as a way to increase the amount of product a particular worker can pump out in a given amount of time. The first restaurants to introduce a new machine are very profitable, because they are able to produce more efficiently than the industry average. At the same time, the machines (like the food or the spices) do not make money for the restaurant—only the employees do. As new machines become widely used, it becomes merely inefficient not to have one. The machines replace human tasks. They become just another link in the chain of tasks. We don't have less work to do. We just have to do a smaller range of tasks, more often. Our job becomes even more specialized and repetitive. And we get angry at the machines when they don't do their part of the job. Our activity at work has been reduced to such a mechanical level that we can come into conflict with the machines.



The restaurant is itself a small part of the division of labor within the economy. The process of getting food on the table is chopped into pieces. The restaurant is only the last part of the process, where the food is prepared and sold to the customers. The raw meat and fish, the canned food and spices, the tables, chairs, napkins, and aprons all come into the restaurant as the finished commodities of other enterprises. They are produced by workers in a similar production process and under similar conditions. As restaurant workers, we are cut off from these workers. We only see the sales representative of the wine distribution company, as he samples wines with the boss, or the deliveryman for the laundry company as he picks up or drops off the sacks of napkins and tablecloths.



A restaurant is different from other industries in that its product cannot really be stored and sold later. Unlike a car factory or a construction site, a restaurant produces a meal which has to be consumed within a few minutes of its production or it can't be sold. This means that the work can't be done in a steady rhythm. It comes in waves and rushes, with slow times in between. Restaurant workers are either bored or stressed. We're either trying to look busy, with nothing to do, or trying not to fall hopelessly behind, doing ten things at once.



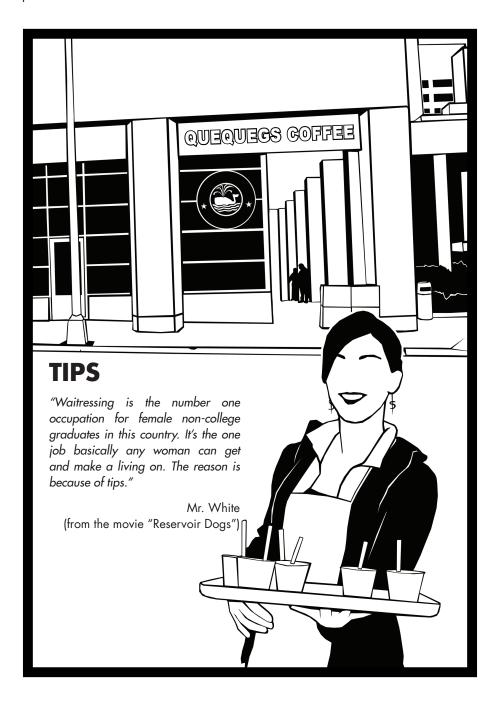
Everyone who works in a restaurant is pushed to work harder and faster. The boss has an interest in getting more work out of the same number of employees or in getting the same amount of work out of fewer employees. We are pushed to ridiculous extremes. During a typical dinner rush you will see a cook frying french fries, keeping an eye on a steak on the grill, waiting for a soup to come out of the microwave, boiling pasta, heating

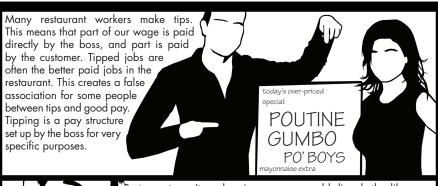
up sauce in a pan, and seasoning some vegetables, all at once. At the same time, a waitress carrying four coffees and a dessert menu to one table stops and takes a drink order from another and tells two more tables that she'll be there in just a minute. We are pushed to do more and more very precise tasks at once and in rapid succession, and yelled at when we don't get it right. The one thing that the workers of

almost every restaurant are given for free is coffee, which helps us speed up to the insane pace of the work during rushes. The pace is set by the amount of work there is to do. We have to adjust ourselves to that pace whether we're sick, hung-over, tired, or just distracted thinking about something else. We superglue shut our cuts and continue on.

The stress of the rushes gets to everyone in a restaurant.

Almost all the workers dip into the wine, whiskey, and tequila when the boss's back is turned. Quite a few employees get drunk or high immediately after work. And after any typical night everyone is exhausted. On our way home from work, we notice that our back, our knees, or our fingers hurt. When we go to sleep we hope we won't dream about forgetting an order or being yelled at by the boss.



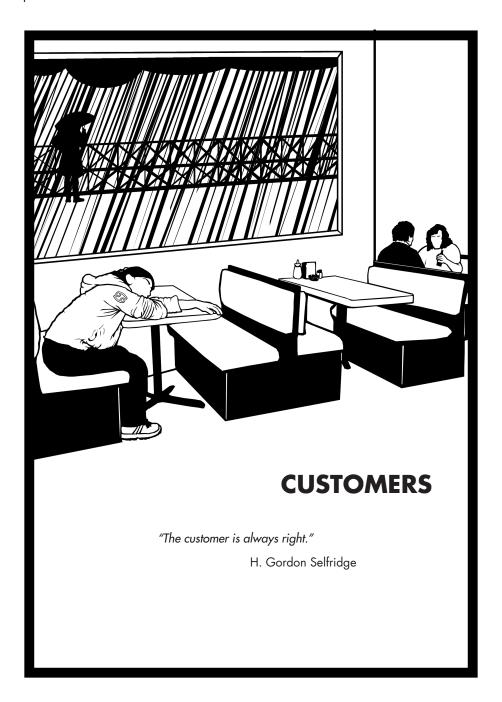


Restaurants can't produce in an even assembly-line rhythm like some industries, because meals have to be eaten right away. In fact, most of a meal can't even be started until there is a ready buyer sitting in the restaurant. This means that the ups and downs of regular business hit restaurants particularly hard. When employees are paid in tips, our wage is tied to sales. This means that when business is good, the boss makes a little less profit than he would be if he paid us a steady wage because our wages are a little higher. When business is bad, he makes a little more because our wages are lower. It is a way of transferring some of the risks of entrepreneurship off the boss and onto the workers.

More importantly, workers whose wages are made up largely of tips are schizophrenic. Waiters (who usually make tips) don't like work any more than cooks (who don't usually make tips). It is just as meaningless, stressful, and alienating for both of them. At the same time, cooks make the same wage whether business is good or bad. They just have to work harder when business is good. Waiters make more when business is good, and therefore have an interest in pushing

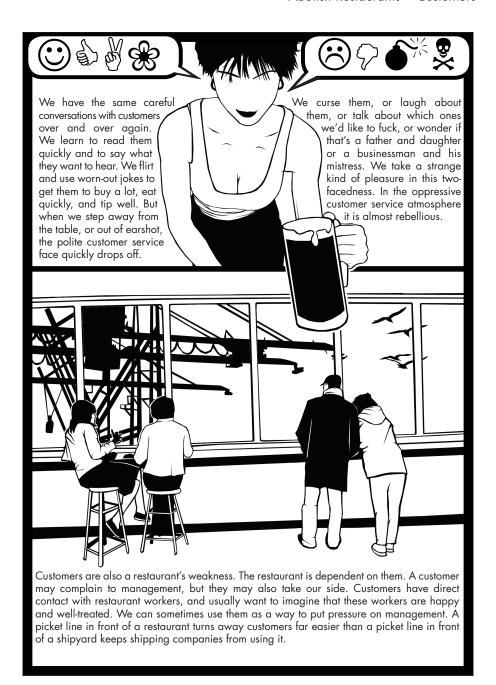
themselves and other employees harder—which of course makes more money for the boss as well. This function of tips is paralleled throughout the economy. Steelworkers' pensions are tied to the company's stock, and workers in a coffee shop are given shares in the company they work for.

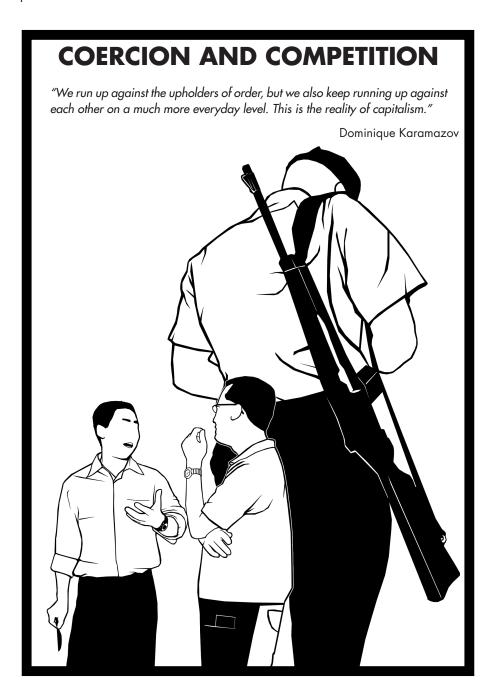
Also, tips re-enforce the division of labor. Tips usually flow from the top down. The customer has a certain amount of power over the waiter, since she can decide to tip him more or less. It's not uncommon for some yuppie customer to sit for a minute, looking at the bill, and then at the waiter, relishing that moment of power. At the end of the night, the waiter then tips out of his tips to other employees, such as the busser or hostess. He too can tip out more or less within certain limits. The flow of tips from top to bottom re-enforces the hierarchy in the restaurant. This last function of tipping can be lessened in restaurants where tips are pooled.

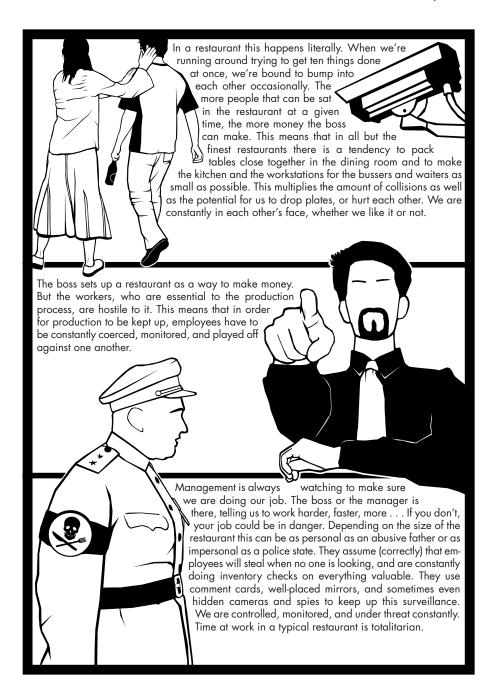


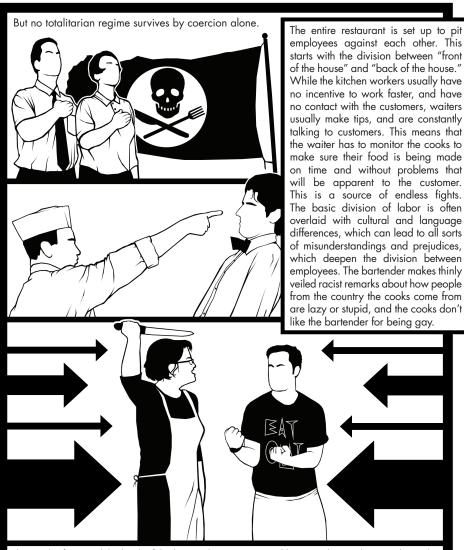




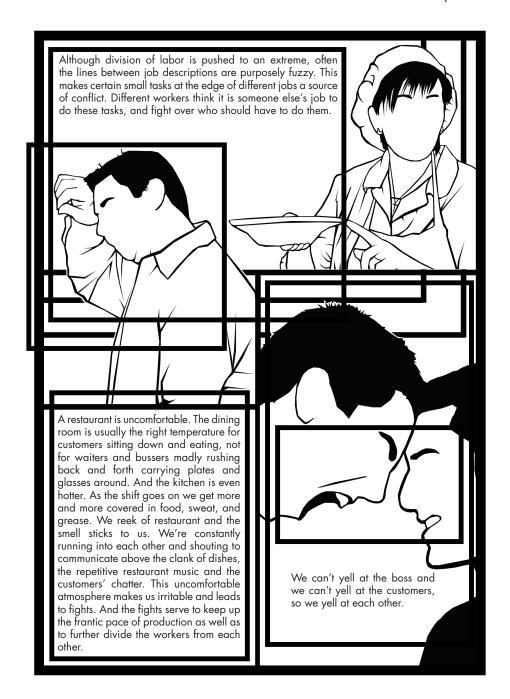








Then in the front and the back of the house, there is a top and bottom. The employees who make more and who do more skilled work look down on the others and sometimes order them around or treat them like children. The bussers and dishwashers resent the workers who make more money than them, and want to move up. Especially among the wait-staff, management fosters an atmosphere of competition. We compare how much we sold at the end of the night, and try to sell more of this or that wine or entrée. On a slow night we try to get the hostess to seat people in our sections. On a busy one we try to get her to seat "problem tables" in other waiter's sections.





HOW A RESTAURANT IS TAKEN APART

"Communism is for us not a state of affairs which is to be established, an ideal to which reality [will] have to adjust itself. We call communism the real movement which abolishes the present state of things. The conditions of this movement result from the premises now in existence."

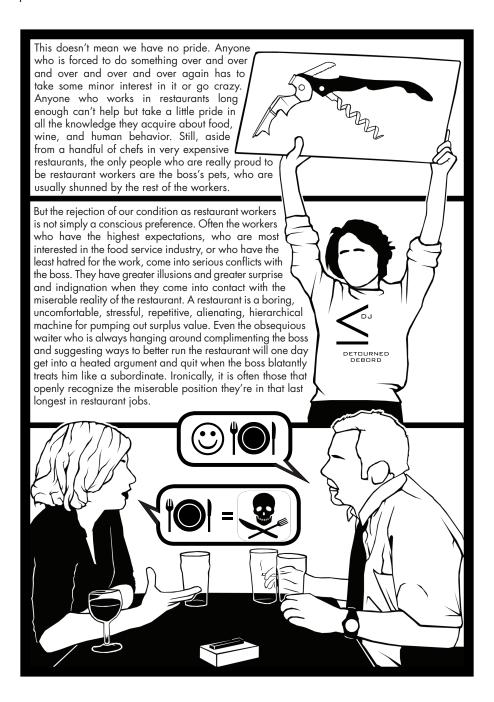
Karl Marx

WHAT THE WORKER WANTS

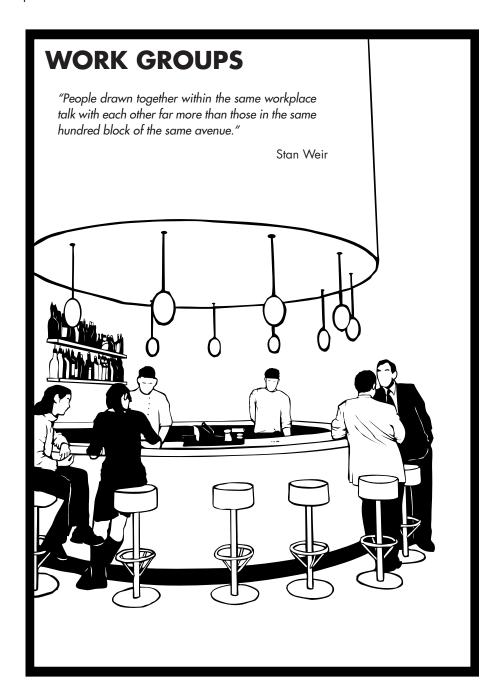
"Nothing is more alien to a strike than its end." François Martin







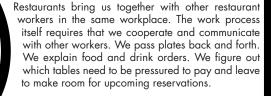




The workplace is set up not only to produce money for the boss, but also to produce restaurant workers who are isolated from each other, in competition with each other, prejudiced against each other, afraid for our jobs, and who only look for individual solutions to our problems.

But this is only an ideal towards which management aspires. They are never completely successful because our activity tends to push in the opposite direction.

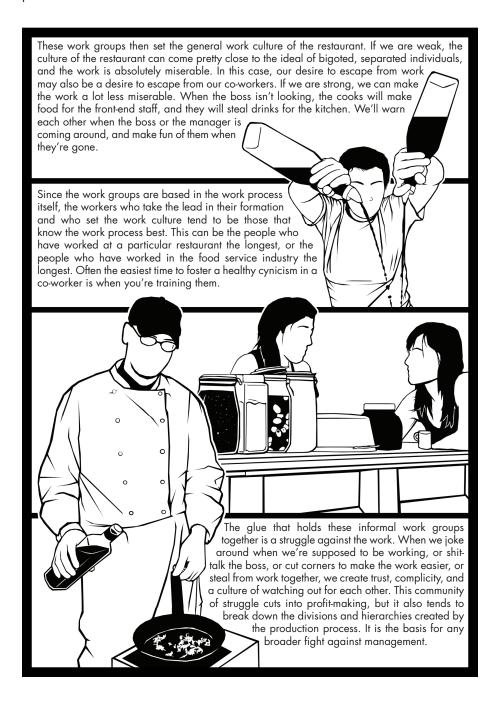


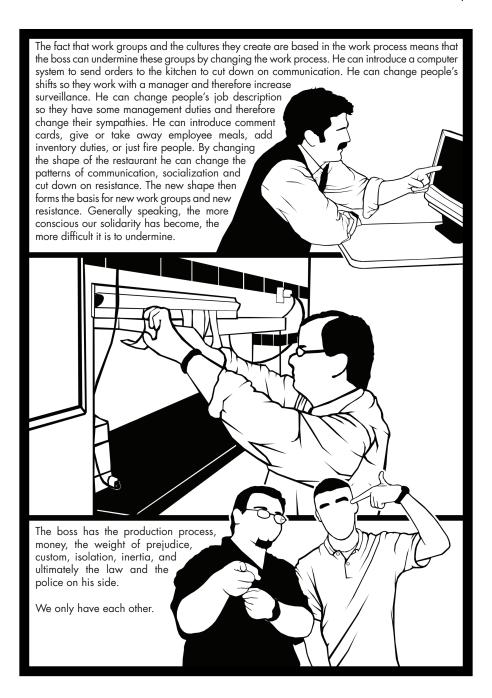


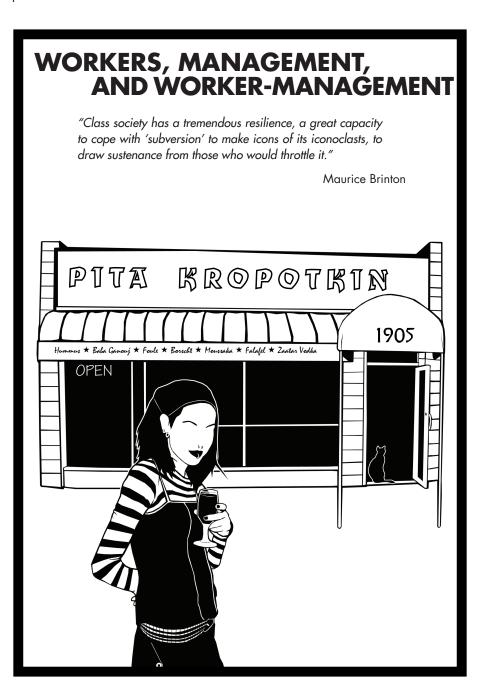
These conversations lead to more interesting ones. Everyone is looking for ways to make the work less boring or stressful. We joke around, deep fry candybars, juggle fruit, drum on the washing machine, and make fun of the customers.

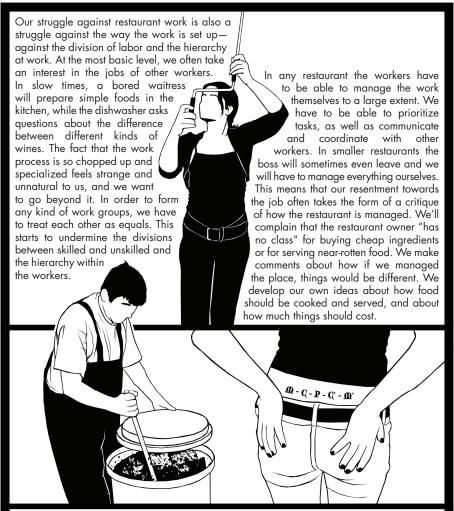












This is a constant cause of conflict, but it is also easily co-opted. Often the boss will simply give in to our desire to run things ourselves. The more disorganized and inefficient the restaurant, the more likely this is to happen. He'll let the hostess deal with problem customers. He won't buy enough supplies or fix machinery, and we'll have to fix machines or bring in supplies ourselves. He'll leave a cook alone with 10 orders at once, or a waitress with 10 tables at once saying "You work it out." And we have to push ourselves instead of being pushed directly. In fact, part of being a good restaurant employee is having internalized the rhythm of production, and being able to push yourself hard enough that management doesn't have to push you. In these situations we try to help each other out and do bits and pieces of each other's jobs—our solidarity with our co-workers is used against us as a way to get us to work harder.

Some restaurant workers have made an ideology out of the struggle over the way the work is set up. They set up cooperative restaurants where there is no boss. They do the work as well as make the management decisions themselves. In these restaurants, the workers are no-longer under the arbitrary power of a boss.

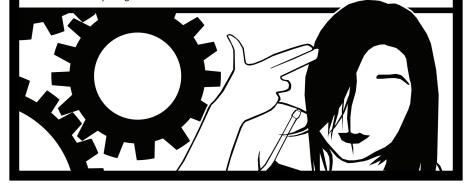
They often eliminate some of the division of labor and the worst aspects of customer service. They may sell vegan, vegetarian, organic, "fairly traded," or

locally grown food.

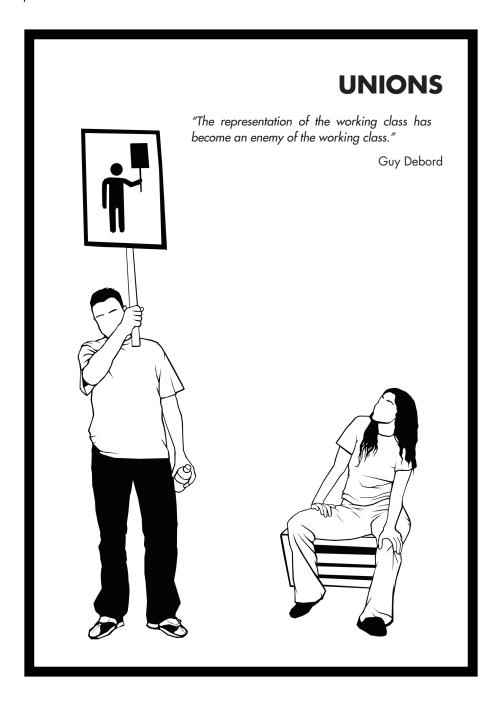


At the same time, they forget that the division of labor is brought about because it helps make money more efficiently. The boss isn't an asshole for

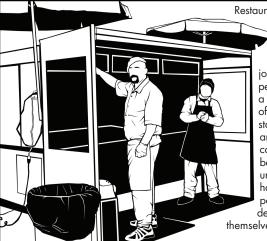
no reason. The boss is under a lot of pressure that comes from outside the restaurant. He has to keep his money in motion, making more money. He has to compete and make a profit, or his business won't survive. Workers in a collective restaurant, like some "mom-and-pop" small businesses, have not eliminated the boss. They have merely rolled the position of boss and worker into one. No matter their ideals, the restaurant is still trapped within the economy. The restaurant can only continue to exist by making a profit. The work is still stressful and repetitive, only now the workers are themselves the managers. They have to enforce the work on themselves and on each other. This means that workers in self-managed restaurants often work longer and harder and are paid even less than those in regular restaurants. Either that or the self-managed restaurants don't make a profit and don't survive very long.







As our struggles against restaurants become stronger and we look for more visible, above-ground ways of fighting, unions present themselves. Generally speaking, restaurants are now, and have always been non-union. Where unions have existed, they have followed the same path as unions in other industries, only less successfully.

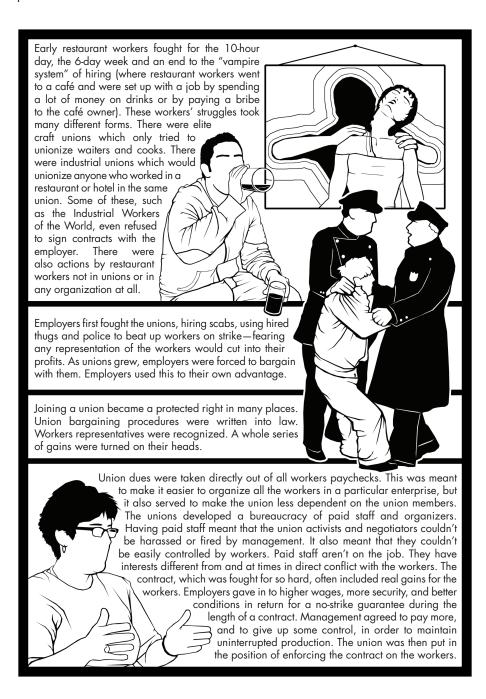


Restaurants often have a very high turnover. People only last a few months. They employ lots of young people who are only looking for part-time or temporary employment. Restaurant jobs aren't seen as desirable, and people are always looking to move to a better job. This makes the creation of stable unions very difficult. But this state of affairs is as much a result of an unorganized industry as it is a cause. Many industries were like this before unions took hold. In heavily unionized industries, employers have been forced to give up the power to hire, fire, and change job descriptions at will. Workers entrench themselves and defend this inflexibility.

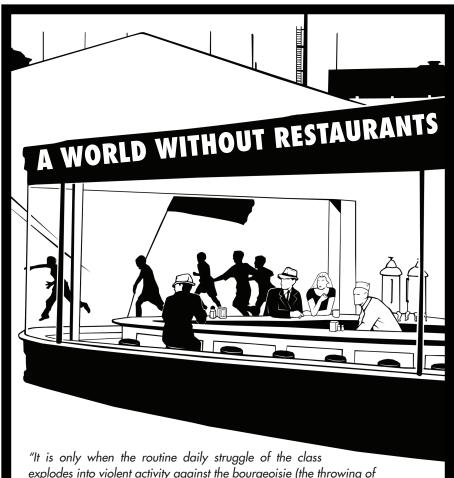


Restaurants, like many areas of the service industry, have to go where the demand is. They can't be concentrated in industrial corridors in one area of a country. Restaurant workers tend to be spread out, working for thousands of small restaurant bosses, instead of a few large ones. This means we have a thousand different grievances and it's not easy to organize together.

Also, although there are restaurants everywhere, and they account for a large amount of economic activity, they aren't a decisive sector. If a restaurant goes on strike, this doesn't create a ripple effect disrupting other areas of the economy. If truck drivers go on strike, not only is the trucking company's business disrupted, but grocery stores, malls, and everyone else that depends on the goods that the truck drivers ship are also disrupted. If a restaurant goes on strike, the main effect is that other restaurants in the area will do a bit better business. This puts us in a weak position, and means that employers are less likely to agree to pay higher wages in return for guaranteed production as they may be in other more decisive industries.

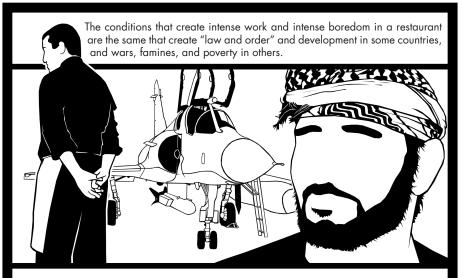






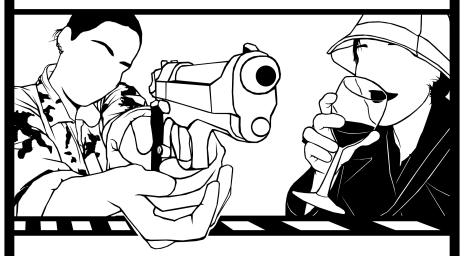
"It is only when the routine daily struggle of the class explodes into violent activity against the bourgeoisie (the throwing of a foreman out of the window, the conflict with the police on the mass picket line, etc.), activities which require an overt exercise of their creative energies, that the workers feel themselves as human. As a result, the return from the picket line to the covert class struggle is even more frustrating than if the strike had never taken place. The molecular development of these offensives and retreats can only explode in the revolution which will enable the working class to employ its creative energies not only in smashing the old relations of production but also in establishing new social ties of a positive and creative character."

Ria Stone



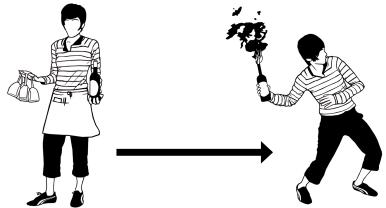
The logic that pits workers against each other, or ties us together with management in a restaurant, is the same logic behind the rights of citizens and the deportation of "illegals."

The world that needs democracies, dictatorships, terrorists, and police also needs fine dining, fast food, waiters, and cooks.

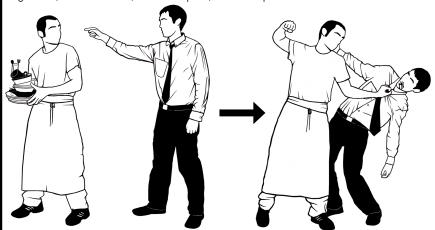


The pressures we feel in everyday life are the same that erupt in the crisis and disasters that interrupt everyday life. We feel the weight of our bosses' money wanting to move and expand.

A restaurant is set up by and for the movement of capital. We are brought into the production process and created as restaurant workers by this movement. But we make the food and make it sell. The movement of our bosses' money is nothing more than our activity made into something which controls us. In order to make life bearable, we fight against this process, and the bosses who profit from it.



The impulse to fight against work and management is immediately collective. As we fight against the conditions of our own lives, we see that other people are doing the same. To get anywhere we have to fight side by side. We begin to break down the divisions between us and prejudices, hierarchies, and nationalisms begin to be undermined. As we build trust and solidarity, we grow more daring and combative. More becomes possible. We get more organized, more confident, more disruptive, and more powerful.

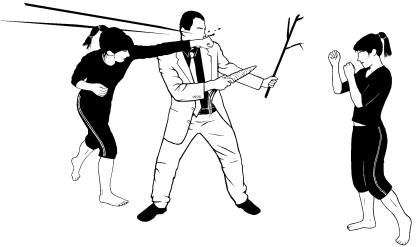


Restaurants aren't strategic. They aren't the hub of value-creation in the capitalist economy. They are just one battlefield in an international class war that we're all a part of whether we like it or not.

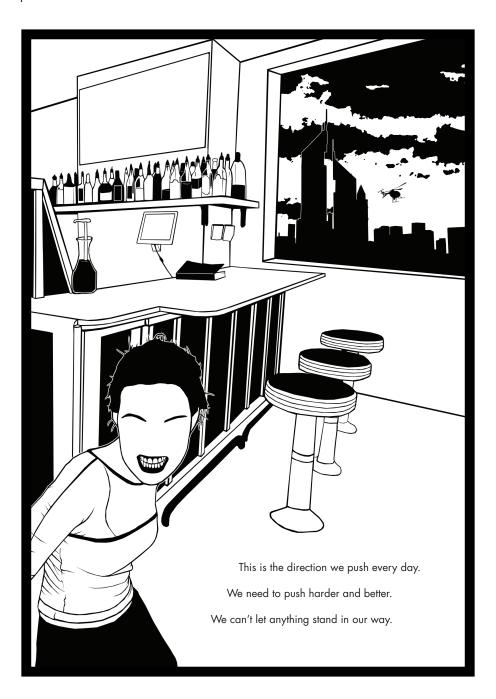
In Spain in July of 1936, millions of workers armed themselves and took over their workplaces. Restaurant workers took over the restaurants, abolished tips, and used restaurants to feed the workers' militias going off to fight the fascist armies. But the workers in arms had not gone far enough, and had left the state intact. The Communist Party soon took over the government and the police, jailed or shot the radical workers and reversed most of the gains of the revolution. Within a year, restaurants were almost back to normal, and waiters were receiving tips again, this time from Party leaders.



Every time we attack this system but don't destroy it, it changes, and in turn changes us and the terrain of the next fight. Gains are turned against us, and we are stuck back in the same situation—at work. The bosses try to keep us looking for individual solutions, or solutions within an individual workplace or an individual trade. The only way we can free ourselves is to broaden and deepen our fight. We involve workers from other workplaces, industries, and regions. We attack more and more fundamental things. The desire to destroy restaurants becomes the desire to destroy the conditions that create restaurants.



We aren't just fighting for representation in or control over the production process. Our fight isn't against the act of chopping vegetables or washing dishes or pouring beer or even serving food to other people. It is with the way all these acts are brought together in a restaurant, separated from other acts, become part of the economy, and are used to expand capital. The starting and ending point of this process is a society of capitalists and people forced to work for them. We want an end to this. We want to destroy the production process, as something outside and against us. We're fighting for a world where our productive activity fulfills a need and is an expression of our lives, not forced on us in exchange for a wage—a world where we produce for each other directly and not in order to sell to each other. The struggle of restaurant workers is ultimately for a world without restaurants or workers.



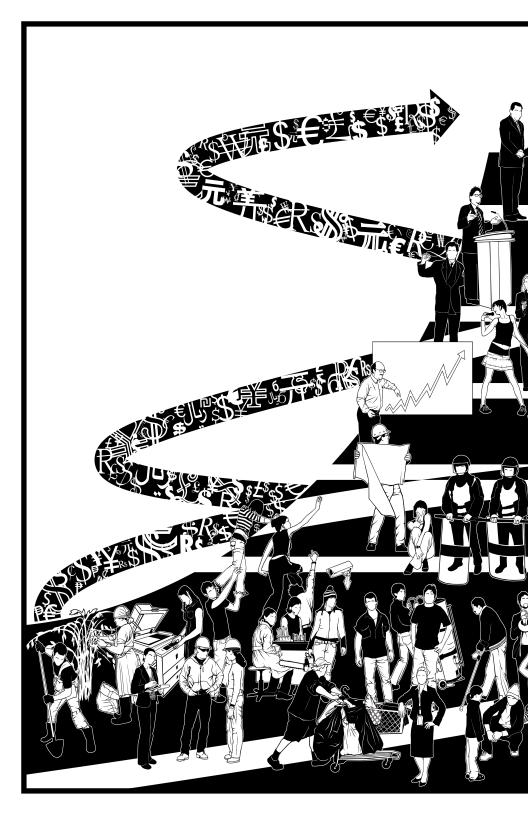
CAPITALIST S O C I E T Y

Inspired by the old I.W.W.

"PYRAMID of CAPITALIST

SYSTEM," the following spread is a portrayal of class society as it appears to us today. The whirlwind of market forces encircle and shape society, operating through our activity, yet behind our backs. People at different levels of the modern capitalist pyramid enjoy it or defend it or cope with it or fight it or get drunk to forget about their place in it.

Designed in collaboration with wapiti.se.







"Everyone is asked their opinion about every detail in order to prevent them from having one about the totality." Raoul Vaneigem We look around us and see a world beyond our control. Our daily struggle to survive takes place against an immense and constantly shifting backdrop . . .



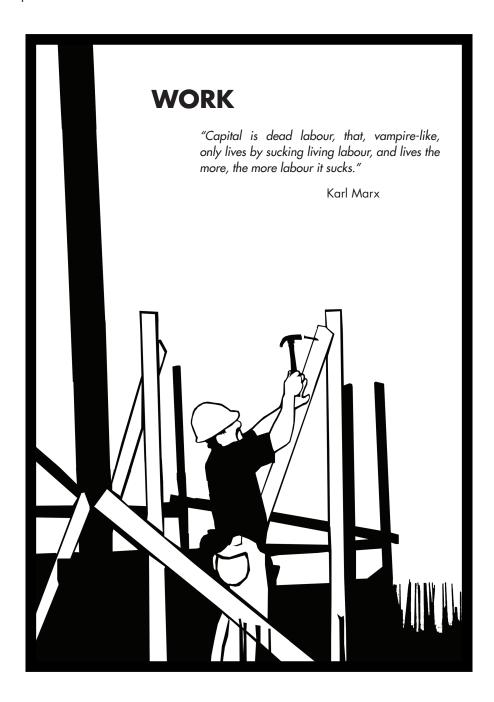
. . . moving from natural disaster to terrorist attack . . . from new diet to new famine . . . from celebrity sex scandal to political corruption scandal . . . from religious war to economic miracle . . . from tantalizing new advertisement to clichés on TV complaining about the government . . . from suggestions on how to be the ideal lover to suggestions on how to keep sports fans from rioting . . . from new police shootings to new health problems . . .



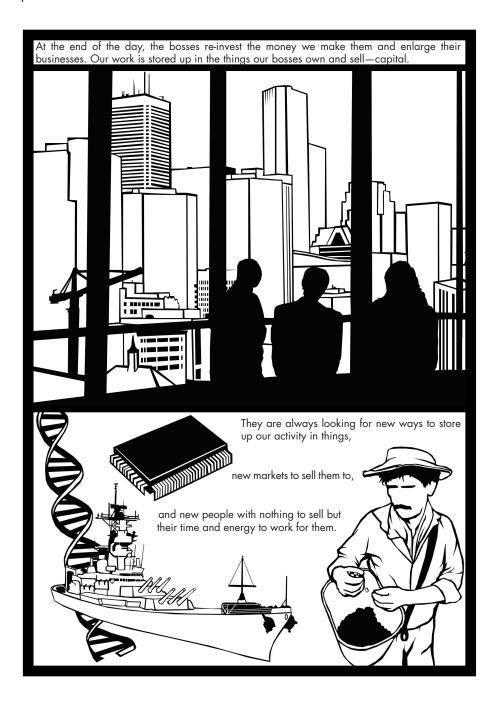
The same processes are at work everywhere . . . in democratic and in totalitarian governments . . . in corporations and in mom-and-pop businesses . . . in cheeseburgers and in tofu . . . in opera, in country music and in hip hop . . . in every country and in every language . . . in prisons, in schools, in hospitals, in factories, in office towers, in war zones, and in grocery stores. Something is feeding off our lives and spitting back images of them in our faces.

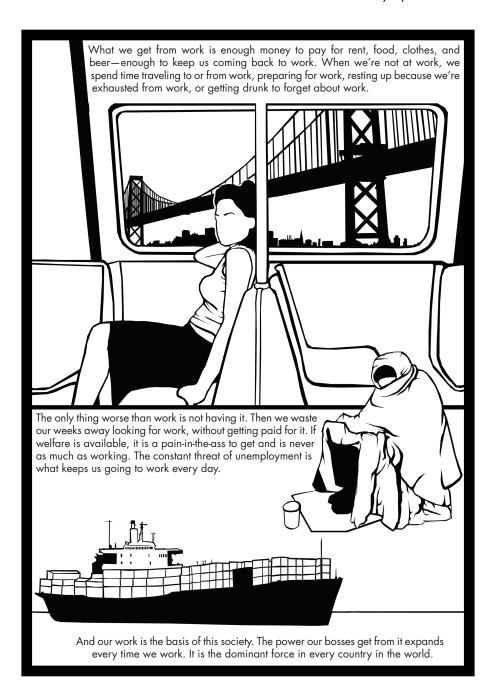


That something is the product of our own activity . . . our everyday working lives sold hour after hour, week after week, generation after generation. We don't have property or a business we can make money from, so we are forced to sell our time and energy to someone else. We are the modern-day working class—the proles.

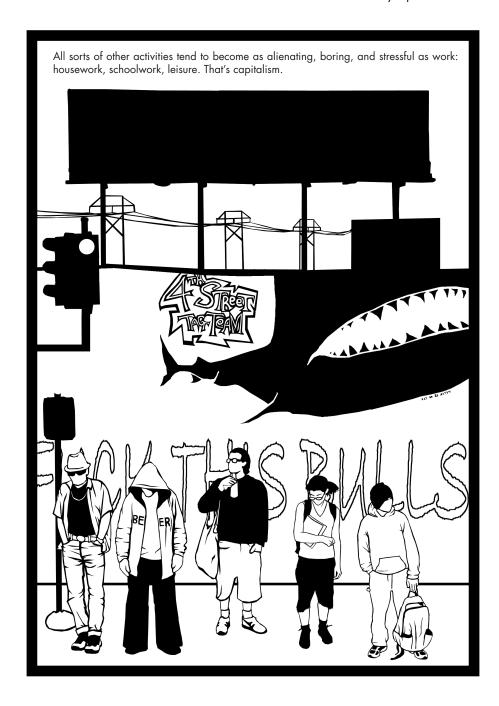












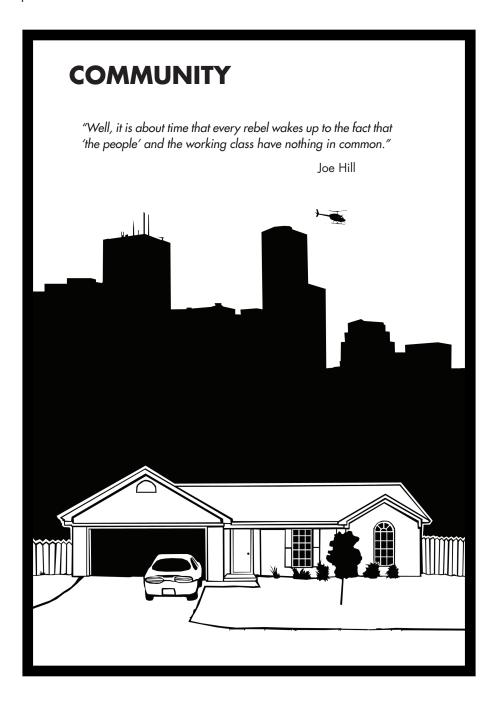


"Of course, the capitalists are very much satisfied with the capitalist system. Why shouldn't they be? They get rich by it."

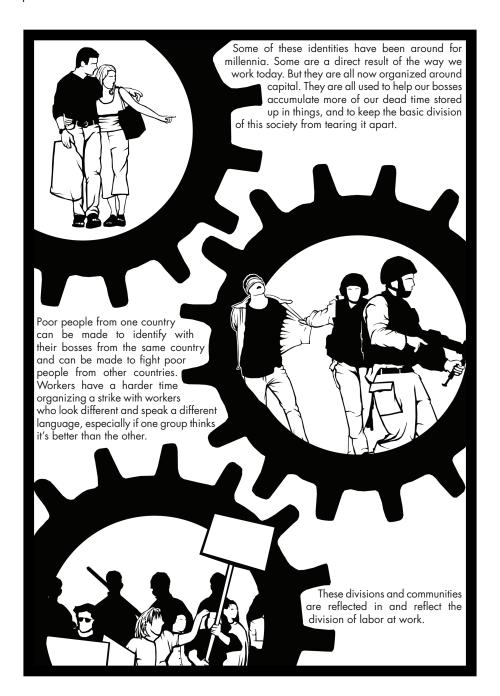
Alexander Berkman

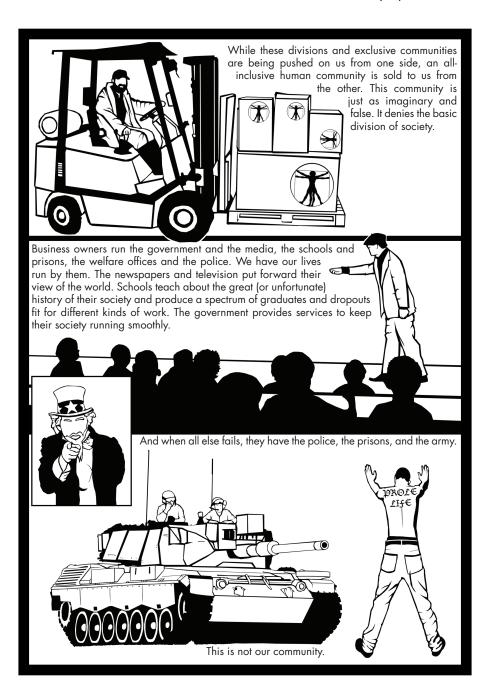


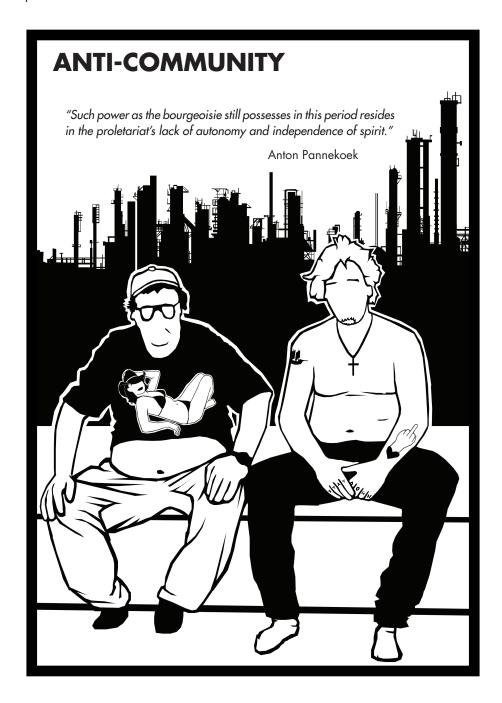


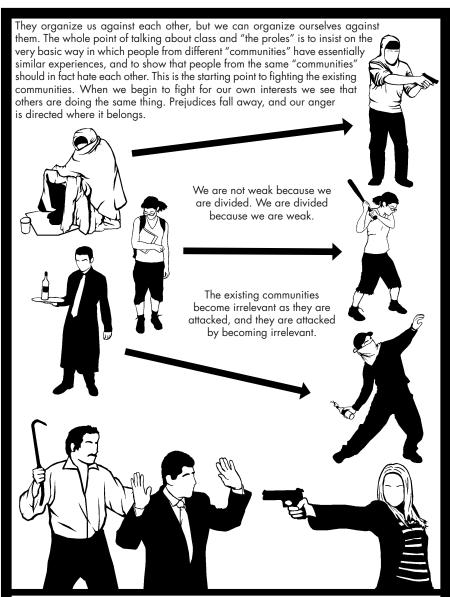




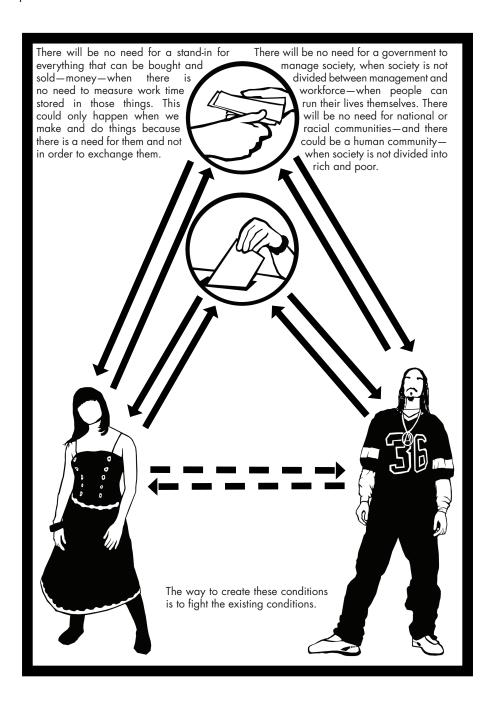






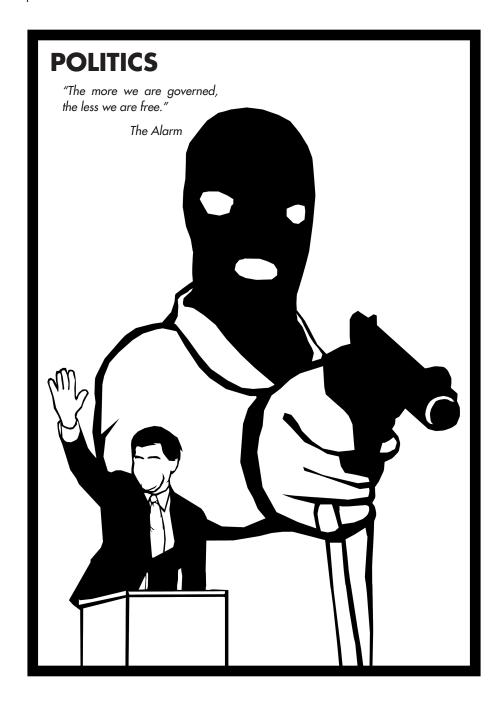


Racism and sexism are unappealing, when working men and women of different races are fighting their class enemies side by side. And that fight becomes more effective by involving people from different "communities."

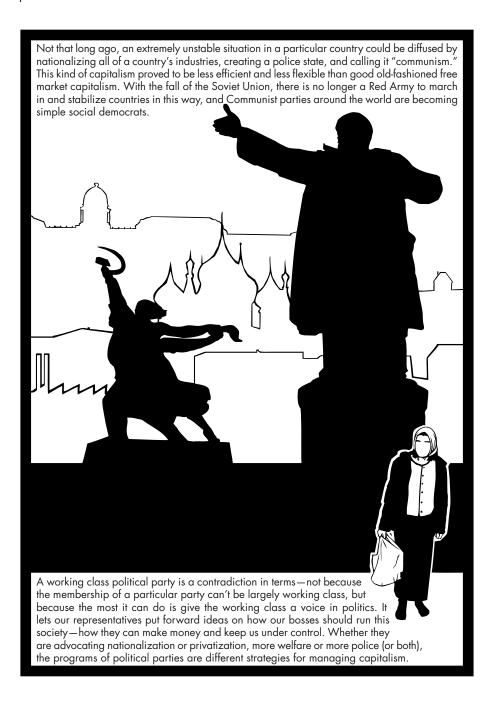


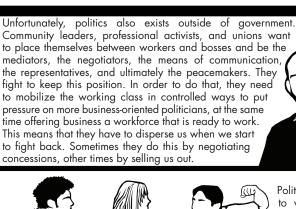


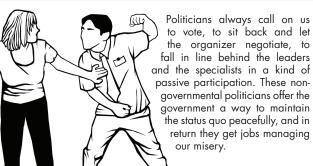
This tendency to create community by fighting against the conditions of our lives—and therefore against work, money, exchange, borders, nations, governments, police, religion, and race—has at times been called "communism."

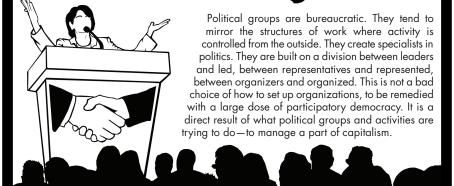




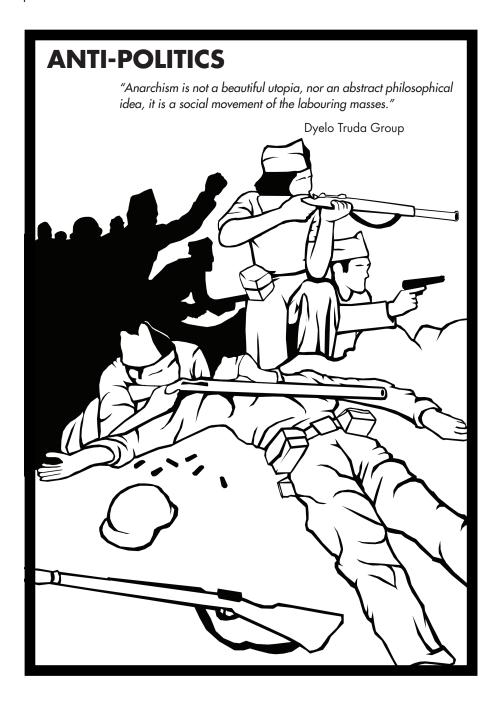




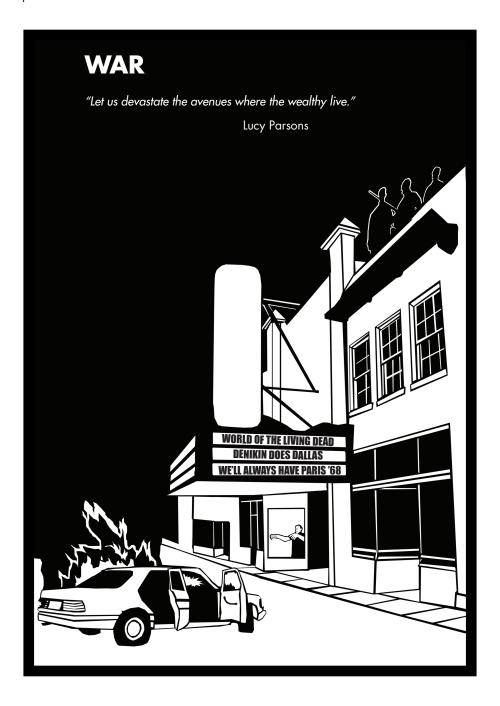


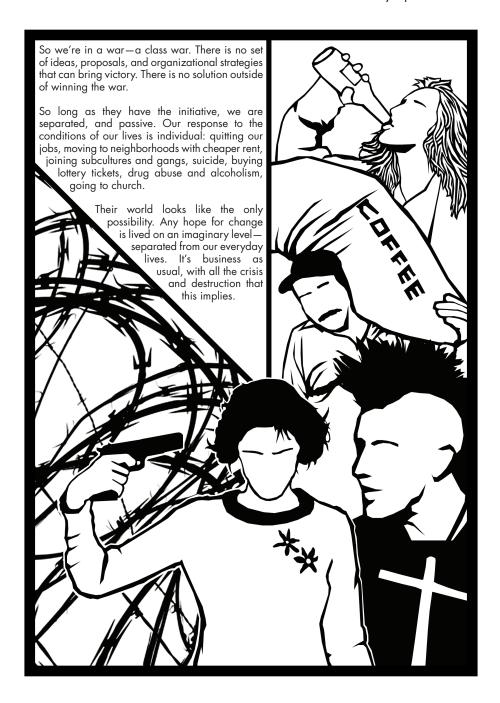


The only thing that interests us about politics is its destruction.















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politics • culture • art • fiction • music • film

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